

ABInBev

Our 2025 Global Sustainability Goals





Smart Agriculture

100% of our direct farmers are skilled, connected and financially empowered

Water Stewardship

100% of our communities in high stress areas have measurably improved water availability & quality

Circular Packaging

100% of our products will be in packaging that is returnable or made from majority recycled content

Climate Action

100% of our purchased electricity comes from renewable sources & 25% reduction of carbon emissions across our value chain

How will we reach our 2025 goal?



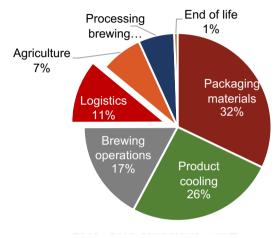
| Summary – TOTAL MAZ | | 2017 | 2025 | Change 2017 - 2025 |
|---------------------|------------------------|-------------|-------------|-----------------------|
| Volume | hl | 110,427,122 | 149,420,487 | 35% |
| Absolute GHG | tCO ₂ e | 6,214,055 | TBD | TBD |
| GHGIntensity | kgCO ₂ e/HI | 56.3 | 42.2 | -25% |

| Emissions intensity per Segment | | 2017 | 2025 | Change 2017 - 2025 |
|---------------------------------|------------------------|------|------|-----------------------|
| Packaging materials | kgCO ₂ e/hl | 18.1 | TBD | TBD |
| Logistics | kgCO ₂ e/hI | 6.2 | 4.4 | -29% |
| Product cooling | kgCO ₂ e/hl | 14.5 | TBD | TBD |

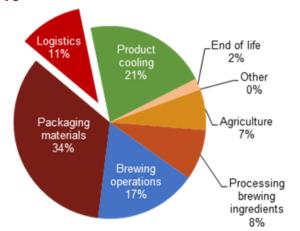
We are committed to building an ambitious roadmap that ensures we reduce more than 25% of our emissions by 2025!



MAZ 2017



MAZ 2019



There are three scopes:

- ✓ Scope 1: reduction of energy consumption in our breweries
- ✓ Scope 2: Electricity (100% renewable energy goal)
- ✓ Scope 3: Value chain

More than 60% of our emissions are in Scope 3

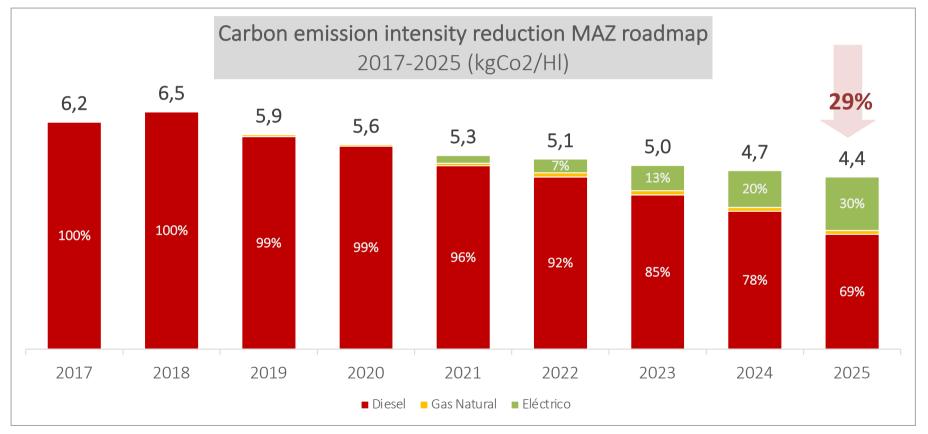
Intensity vs. absolute emissions:

- ✓ Absolute emissions: Total emissions are reduced or increased regardless of volume sold
- √ kgCO2e/hl: Total emissions may increase but our operation becomes less carbon intensive

CO2 Emission Reduction – 2025 Projection



By 2025 we want to reduce 29% of our logistics intensity emissions by having. We will achieve this having by using natural gas in 1% of our fleet and electricity for 30% of our fleet.

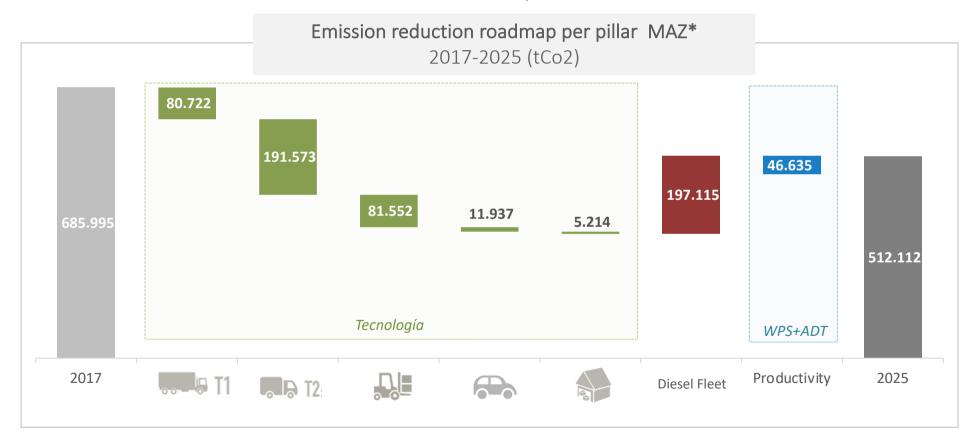


^{**3%} volume increase 2022-2025. In 2020 volume stays the same as in 2019

CO2 Emission Reduction – 2025 Projection



This reduction is achieved through technology transitions and increase in productivity (WPS and ADT)





COLOMBIA

What is our plan?

What's our current picture?



| | | ₽ T2 | | | |
|-------------------|---------|-----------|------------------------|----------------------------------|------------|
| | PRIMARY | SECONDARY | FORKLIFTS | SALES FLEET | WAREHOUSES |
| Total | 551 | 1.169 | 187 | 593 | 39 |
| Outsourced | 551 | 1.169 | 109 | 593 | 15 |
| Own | 0 | 0 | 78 | 0 | 24 |
| Carrying capacity | 35 ton | 9 ton | 3.5 Ton | 1 ton | N/A |
| Fuel | Diesel | Diesel | Gas Propane Nat Gas | Nat Gas (70%) + Fuel (30%) | N/A |

WHAT DID WE DO IN 2019?













PRIMARY: T1

SECONDARY: T2

FORKLIFTS

SALES FLEET

WAREHOUSES

We tested natural gas for 2 different routes having a positive business case Pilot one
electric truck
and pledged to
have 200 electric
trucks by 2021
(partnership
with Renting
Colombia)

Electric forklifts pilot in Itagüí Brewery with a positive business case

We began building a plan to incorporate electric vans Began exploring
a PPA with
Colibri for on
site solar
electricity in our
warehouses

WHAT IS OUR 2020 PLAN?













PRIMARY: T1

SECONDARY: T2

FORKLIFTS

SALES FLEET

WAREHOUSES

Have 45 natural gas trucks rolling

Incorporate 12
electric trucks
(3.1 tons) and
test 10 electric
trucks with a
bigger carrying
capacity (12
tons)

Incorporate 6 electric forklifts

Incorporate 19 electric vans

Sign PPA to have on site solar electricity in 6 warehouses



What's our current picture?



| | | ₽ T2 | | | |
|-------------------|--------------------------------|-------------|---------------------------|-------------|------------|
| | PRIMARY | SECONDARY | FORKLIFTS | SALES FLEET | WAREHOUSES |
| Total | 1.280 | 3.400 | 1.030 | 2.875 | 252 |
| Outsourced | 1.280 | 1.644 | 270 | 438 | 50 |
| Own | 0 | 1.756 | 760 | 2.437 | 302 |
| Carrying capacity | 51 Tn (Full) 30 Tn (single) | 10 Tn | 2 Tn | - | - |
| Fuel | Diesel | Diesel | Propane Gas and Diesel | Gasoline | N/A |

WHAT DID WE DO IN 2019?













PRIMARY: T1

SECONDARY: T2

FORKLIFTS

SALES FLEET

WAREHOUSES

Renewal of 100% of our own fleet to Euro IV and/or Euro V technologies Pilot testing of e-Trucks and e-Vans in our operations (BYD) + BC e-Trucks

Implementation of 15 electric forklifts in secondary operation (T2)

No electric vehicles were purchased and no TCO/BC analysis was performed Acquisition of solar panels for Corona Capital and installation in Oceania Distribution Center

WHAT IS OUR 2020 PLAN?













PRIMARY: T1

SECONDARY: T2

FORKLIFTS

SALES FLEET

WAREHOUSES

- Ferromex Transporte por tren
- Migración de 15% de la flota propia a a tecnología Euro VI

- Arrival of 8 e-Vans (July)
- Definition BC e-trucks move to 2021 due to COVID-19
- Agreements with Engie

Move to 2021 due to COVID 19 TCO of electric vehicles and planning to acquire (leasing) 20 equipments for 2021

TBD